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U.S. DEPARTMENT OF THE INTERIOR

Building capacity to communicate data quality

Actions at a non-statistical agency

OCTOBER 24, 2024

Jacob Malcom, Director, Office of Policy Analysis,
and Statistical Official



Hello from Interior

Relevant experience

- Field biologist with NPS and FWS, 1997-2008
- PhD/postdoc (ecological genomics, bioinformatics), 2008-2014
- Non-profit research and policy analysis, 2015-2022
- Department of the Interior, 2022-present
 - Director, Office of Policy Analysis
 - Statistical Official





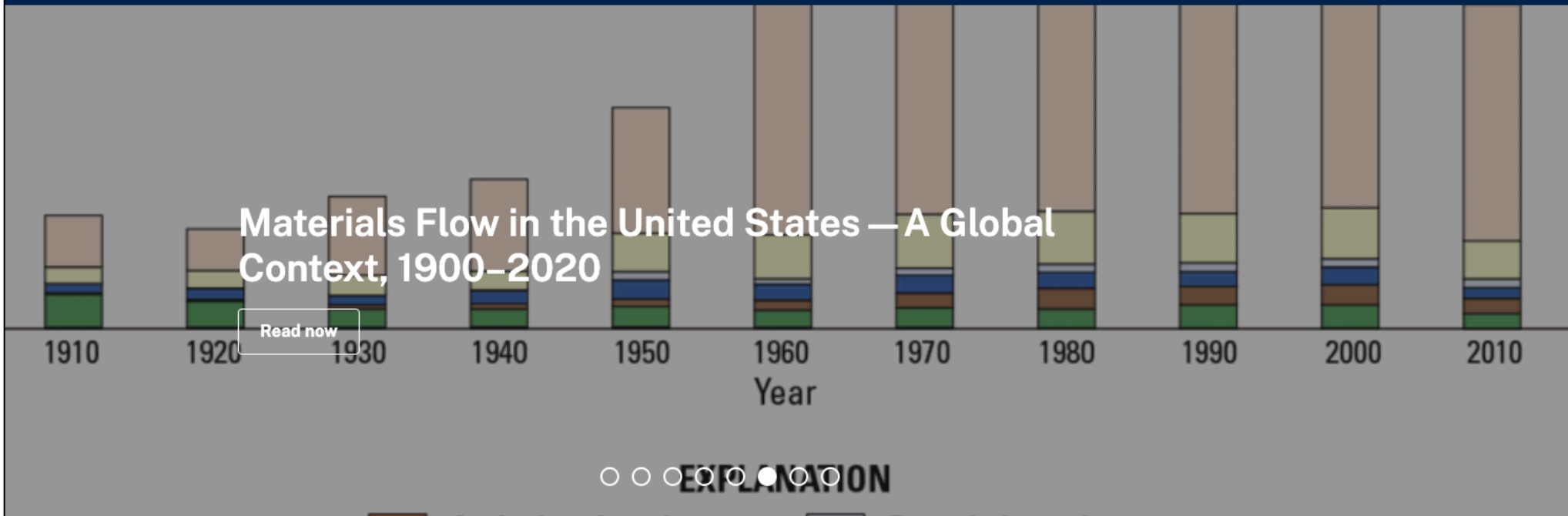
About Interior*



BOEM
Bureau of Ocean Energy
Management



* The Department of Everything Else



- HOME
- COMMODITIES
- COUNTRIES
- MATERIALS FLOW
- US STATES
- NMIC SEMINARS
- DATA

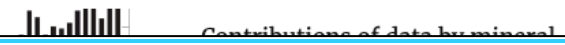
National Minerals Information Center

Statistics and information on the worldwide supply of, demand for, and flow of minerals and materials essential to the U.S. economy, the national security, and protection of the environment.

Statistical Periodicals

Materials Flow

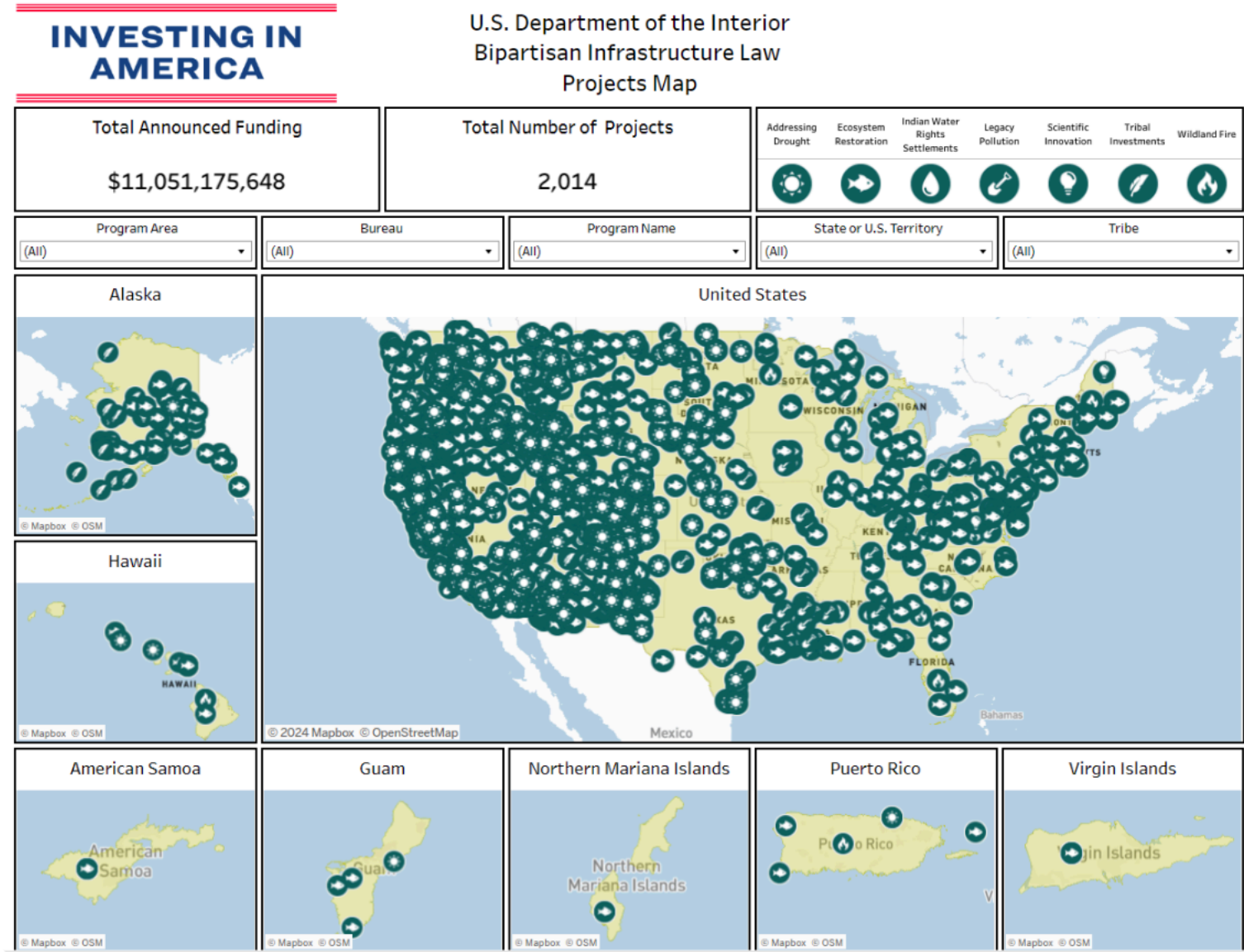
Quick Links





BIL & IRA

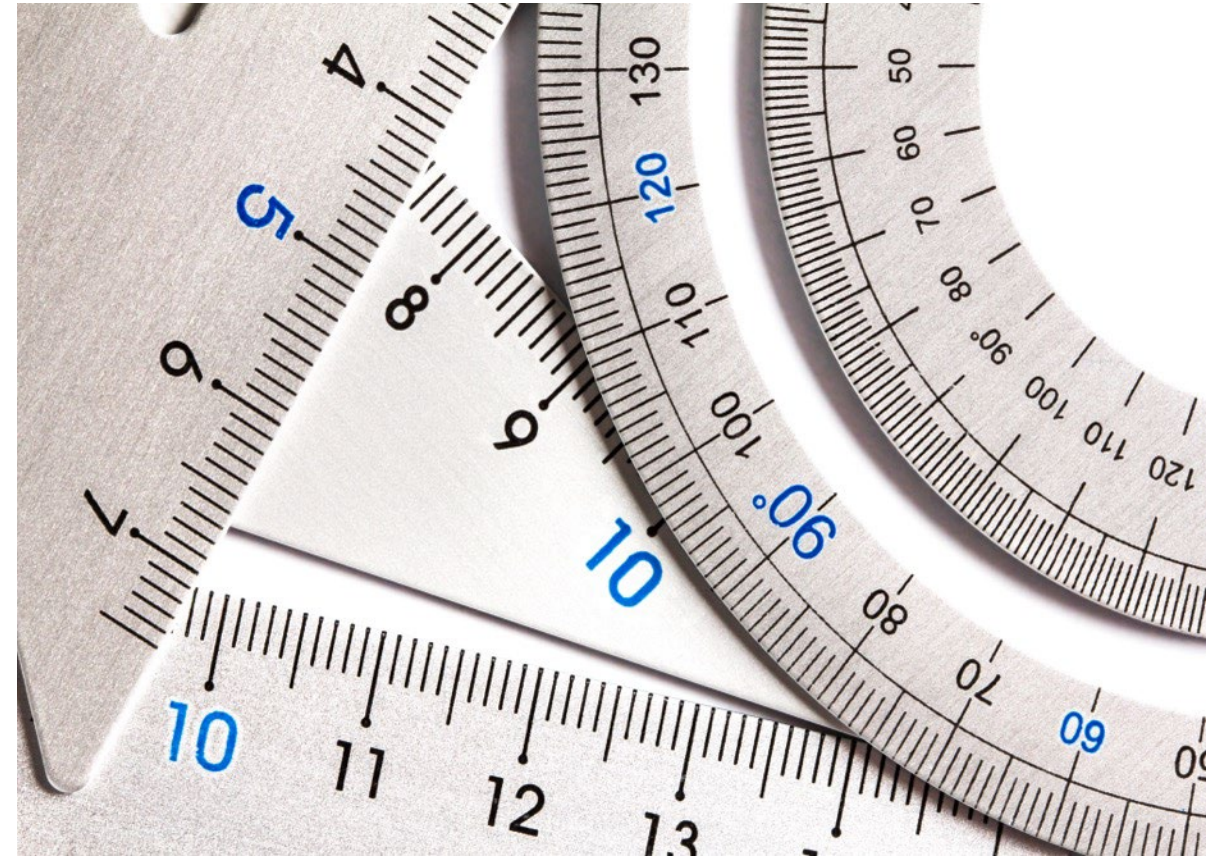
- \$28.1B (BIL) + \$6.4B (IRA)
- M-22-12 and direction to build capacity for evidence (and risk)



[Download the data file for more information.](#)

Is/are there a standardized method/s to measure success within programs across DOI?

- No.
- But we're working on it!



Foundational: Data quality

All data quality frameworks are wrong, but some are useful.

*~Jacob Malcom
(Not George Box)*

- FCSM Framework: useful!
- Big intro document
- Change management: meet people where they are
 - Brief guide with examples
 - Checklist



A Framework for Data Quality

FCSM-20-04

September 2020



A Brief Guide to Data Quality for Evidence-Building

U.S. Department of the Interior | Statistical Official | Version 1.0 | September 2024



Overview

Evidence about the effectiveness, efficiency, and equity of policies, programs, and offices must be built on high quality data. The Federal Committee on Statistical Methodology produced *A Framework for Data Quality* in 2020¹ to evaluate data quality in the context of statistical use and decision making. The Framework unites numerous lines of evidence and practice to ensure a strong, consistent approach to data quality (Figure 1). The *Framework* is built from the practices and requirements of Federal statistical agencies or statistical units. Although the Department of the Interior (Department) is not a Federal statistical agency and does not include any recognized statistical units, maximizing the utility, objectivity, and integrity of data is essential. The eleven quality dimensions are highly relevant to meeting this requirement and conducting rigorous evidence-based decision making.

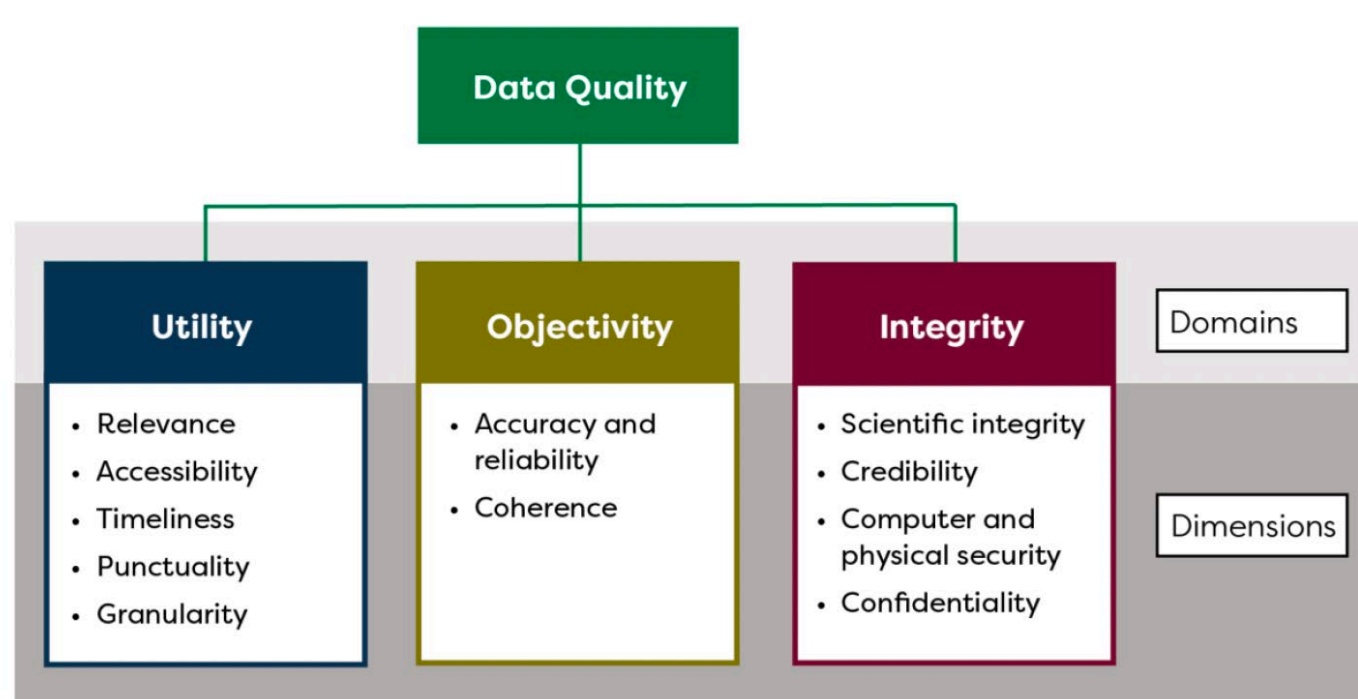


Figure 1. The "domains" and "dimensions," or characteristics, of the Federal Committee on Statistical Methodology framework for data quality.



Example application

Relevance [Domain: UTILITY]

Relevant data meet users' information needs. Data are relevant if they can be connected—for example through a logic model—to the outcomes⁴ of interest. Determining relevance entails first understanding what is of interest, and then identifying measurements that are informative to that interest. Generally, data are relevant when appropriate measurements of the population of interest are taken at the right time and place.

Consider a few examples. If a program is considering native plants restoration in an imperiled habitat and requires information on the status of the habitat, then five-year-old data from a different region is less relevant than two-year-old data from a parcel at or near to the restoration site. If an office is evaluating a program's efficiency, salary cost is less relevant than the combined salary, equipment, administrative, and travel costs. If IT staff are allocating service support time by application, then the number of active users is a more relevant measure than the number of application installations.



Program / Policy _____ Assessor _____
 Bureau / Office _____ Date _____



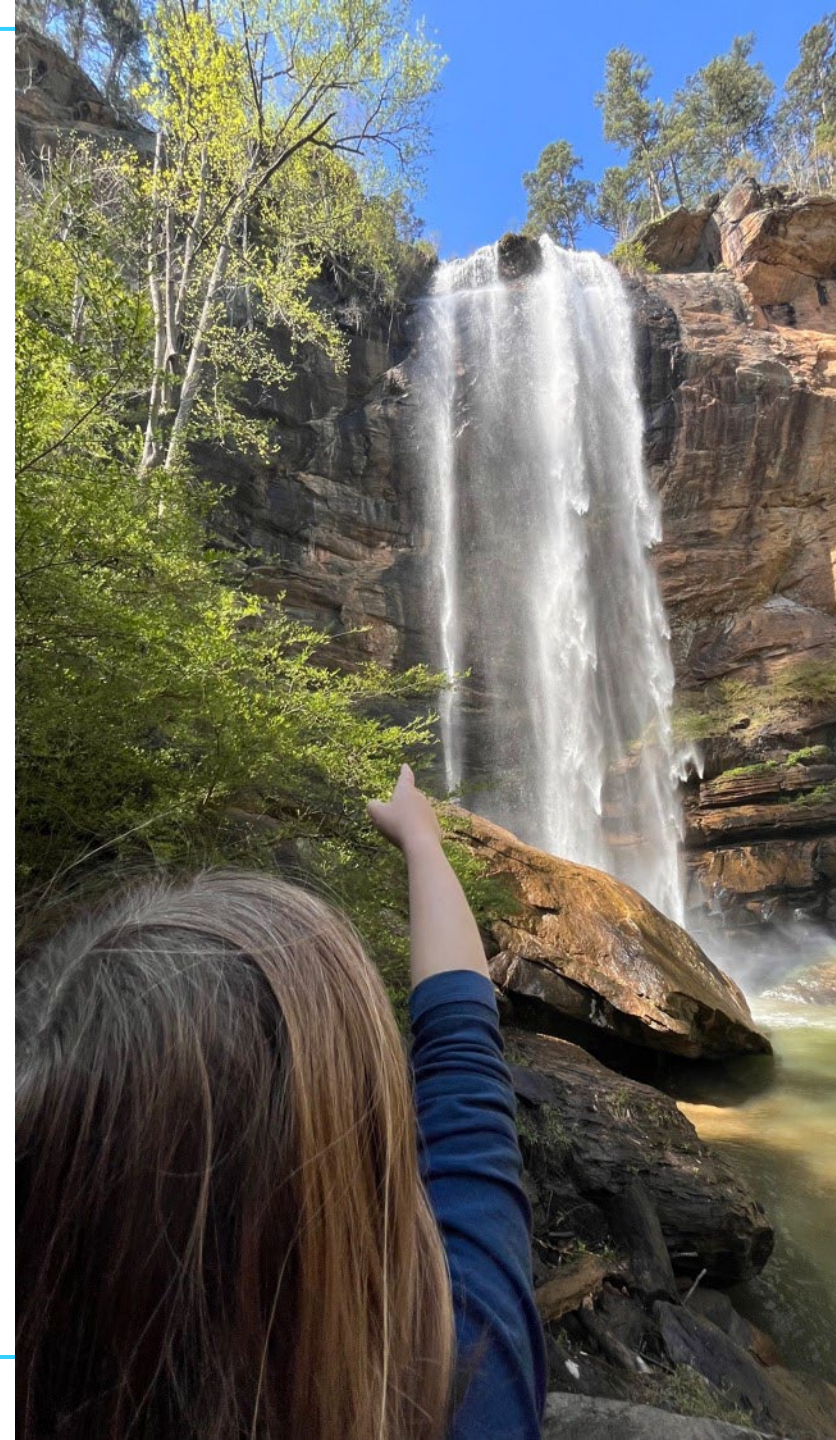
	Dimension	Question	Addressed	Notes
Planning & Design	Relevance	Are the data relevant to the questions they are used to answer?	<input type="checkbox"/>	
	Granularity	Do the data represent the appropriate temporal, spatial, or domain resolution to inform the questions at hand?	<input type="checkbox"/>	
Collection or Acquisition	Coherence	Does data collection follow statistical standards and use consistent methods and definitions so data can be combined with other relevant data?	<input type="checkbox"/>	
	Accuracy & Reliability	Are the data unbiased, precise estimates of the true value? Are values consistent across repeated measurement under similar conditions?	<input type="checkbox"/>	
	Scientific Integrity	Do data collection and handling procedures meet principles of scientific integrity?	<input type="checkbox"/>	
Analysis & Use	Timeliness	Are the data available for use close to the event or phenomenon they describe?	<input type="checkbox"/>	
	Punctuality	Are the data available for use on or around their planned release date?	<input type="checkbox"/>	
	Security	Are the data stored securely with suitable backups to ensure that they are not corrupted or falsified?	<input type="checkbox"/>	
Storage & Maintenance	Confidentiality	Does data management and sharing meet confidentiality requirements in law, regulation, and Interior policy?	<input type="checkbox"/>	
	Credibility	Do users have confidence in the data based on current or past practices for data collection, storage, and management?	<input type="checkbox"/>	
Sharing & Publication	Accessibility	Are the data easy to discover and access in an understandable format?	<input type="checkbox"/>	

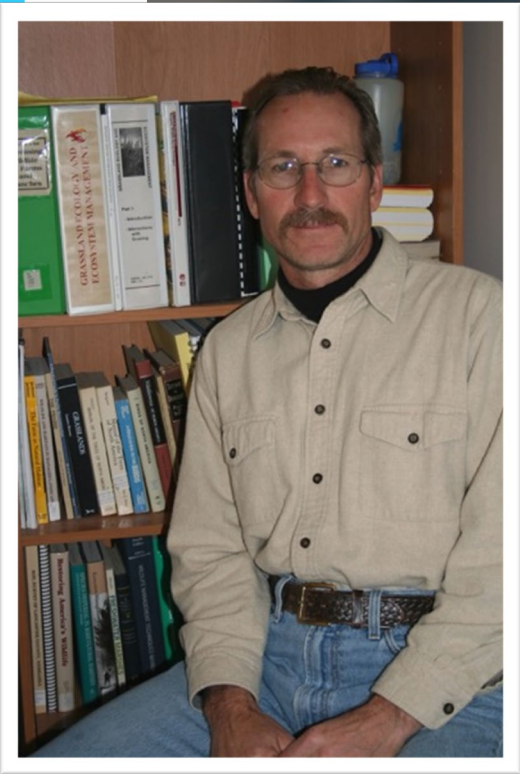




Next steps and actions

- Staff capacity-building
 - Community of Practice
 - Resources for training
 - Public-private partnerships?
- Management and leadership capacity
 - Early action essential
 - Decision-making with variable quality
- What else???





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